



Welcome to the New Constellation + Calpine!

Day 1 Supplier Announcement

Dear Valued Supplier,

We are pleased to share an exciting update with you: Constellation's acquisition of Calpine has closed. Calpine will operate as a business unit of Constellation with a shared purpose, values and strategy. Integration of the two organizations will continue throughout 2026-2027. No action is required from you, and your relationship with both Constellation and Calpine does not change. If you have contracts with both Constellation and Calpine, those contracts will remain in effect until relevant operations are integrated.

What You Can Expect

- No Immediate Changes to Invoicing**

Your existing invoicing processes remain unchanged. Please continue to submit invoices through your current channels as applicable.

- Your Point of Contact Remains the Same**

You will continue working with your current contact, who will keep you informed of any future updates or changes as integration activities progress.

Your point of contact will reach out with updates as we move forward. You can also visit the [Constellation](#) and [Calpine](#) Supplier websites for ongoing updates, integration insights, and answers to frequently asked questions.

Thank you for your continued support. Should you have any questions related to contracts, please contact your Category Manager or Contract Specialist. For invoicing questions, email apinquiries@calpine.com for Calpine or refer to the [AP Invoicing Guidelines](#) for Constellation. If you are interested in learning more about the combined company, please visit [Constellationenergy.com](#).